

# Variation of properties for new or improved functions



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Keynote Lecture

The Third TRIZ Symposium in Japan

Aug. 30 - Sept. 1, 2007

TOSHIBA Kenshu Center, Yokohama

introduction

properties

functions

patents

conclusion

## enabling creative potential for innovation

company

offer

value theory

markets

inspiration

news



PHILIPS @ BEKAERT

L'ORÉAL

TATE & LYLE



DYMO



BOSCH



Levi's



Atlas Copco

GOODYEAR

InBev

Linde

sappi

P&G



BARCO



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# innovation as a continuous process

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markets

inspiration

news



## METHODOLOGY

innovation coaching and culture



software, e-learning, training

## SOLUTIONS

innovation study



new products, new processes

problem solving



technology and process problems

solution marketing



new markets, business, spin-off

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# innovation as an interactive process

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value theory

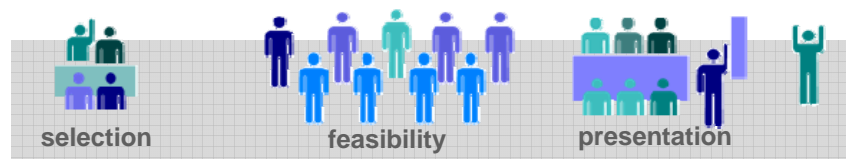
markets

inspiration

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8-10 weeks — top of 150-200 solutions



4-5 weeks — top 5 - 15 solutions

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## innovation gallery and product box

company

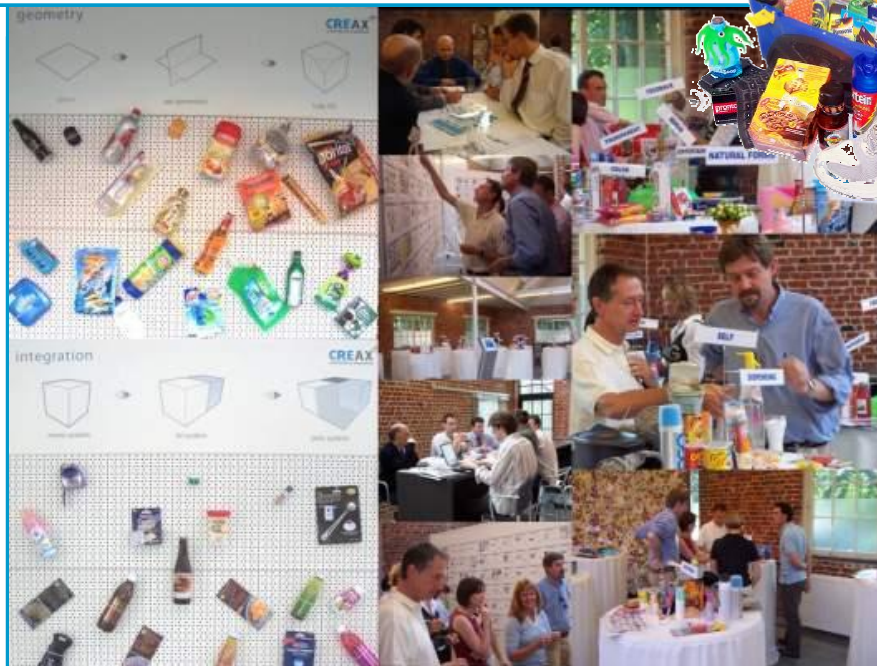
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## creativity test as a free awareness tool

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**Abstraction:** the ability to abstract concepts from ideas

**Connection:** the ability to make connections between things that don't initially appear connected

**Perspective:** the ability to shift one's perspective on a situation – in terms of space and time

**Curiosity:** the desire to change or improve things that everyone else accepts as the norm

**Boldness:** the confidence to push boundaries beyond accepted conventions. Also the ability to eliminate fear of what others think of you.

**Paradox:** the ability to simultaneously accept and work with statements that are contradictory.

**Complexity:** the ability to carry large quantities of information and be able to manipulate and manage the relationships between such information.

**Persistence:** the ability to force oneself to keep trying to derive more and stronger solutions even when good ones have already been generated.



<http://www.creax.com/csa/>

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# CREAX .net a portal reference on innovation

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Articles Associative searching / web Authors Basic Research Blogs on creativity and innovation Booklists Books Brains, thinking and learning Brainstorming guidelines in films Brand Name Generators Business Inspiration Companies Conferences 2006 Conferences 2007 Conferences 2008 Conferences 2010 Creative Environment Creative persons Design Ideas Discussion Groups Dutch creative sites Dutch trend sites Dystopias Education and training Europe and innovation Films French creative sites FUN Future films Future markets Future organisations or portals Gadgets German creative sites Hands on tools Handy overviews - checklists Historywatching (Inspiration from the past) House of the future Idea Management - Suggestion box Idea Markets Innovation Innovation galleries Internet assisted creativity Inventions Kids Knowledge Management Linguistic sources of inspiration Magazines MindMapping Numbers On line techniques Organisations Overall pictures Past vision of the future that (never) happened Patents Perception illusion Puzzles Process Quotes Scenarios Scientific resources Search Engines Site suggestions Social Creativity and Innovation Software Spaces and places for inspiration Starting Places Statistics Target groups Techniques Tests The future of... The world in ... Theory/methods of future studies Timelines of the future Trends for consumers Trends general Trends in food Trends in HRM - Work Trends in ICT Trends in marketing Trends in technology Trends in transport Trendspotting Trendwatchers - Futurists Triz Triz Principles with examples Triz Trends Useful Visual thinking - Imagination Web 2.0 Weblogs on future Wikipedia Wildcards: big possible future surprises

## Articles

- Dr. John C. Houtz (overview)
- The Creative Economy ...
- Fast Company
- Innovationtools
- Business 2.0.
- Why do we still believe ...
- How to be creative?
- Ideachampions

## Associative searching / web

- Visual Thesaurus
- WebBrain
- Grokker
- Insight StarTree
- KanDO
- TouchGraph
- Keyword Map
- Smart Thesaurus

## Authors

- Clayton Christensen
- John Kao
- Michael J. Gels
- Mihaly Csikszentmihalyi
- Nordstrom and Riddestrale
- Tom Peters
- Great Thinkers and Visionaries
- De Bono (1)
- De Bono (2)
- Michalko
- Osborn - Parnes
- Roger von Oech

## Fun

- 100 worst books
- 100 worst ideas
- Dilbert Mission Statement ...
- Loesje
- OxymeronList
- The Humor Project
- Time passing by
- Totally Absurd Inventions
- Type your name
- Web Economy Bullshit Generator
- Seriousplay (Lego for adults)
- Imagination at work
- Zefank
- World's Tallest Virtual ...

## Future films

- Artificial Intelligence
- Back to the Future
- The Matrix
- Tienigblik vanuit 2020

## Future markets

- The Foresight Exchange ...
- Long Bets

## Future organisations or portals

- 21st Century
- Arlington Institute
- Association of Professional ...
- Club of Rome
- Foresight Institute

## Scenarios

- Basic Concepts Future Studies
- Syntens Toekomstwijzer
- Mining the future
- Nederlandse toekomstverkenning...

## Scientific resources

- Creativity Based Information ...
- Encyclopedia of Creativity
- Ideonomy: the science of ideas

## Search Engines

- Google Labs
- Yahoo Buzz
- Google Zeitgeist
- InOrder
- Deep Query Manager (BrightPlan...)
- Beyond Google (deepsearch)
- Rollyo
- Simply Google

## Site suggestions

- The Logo Company
- Brain Dancing
- BrainReactions
- Think for A Change

## Social Creativity and Innovation

- Global Ideas Bank
- KidCast



# innovation is more of the good, less of the bad

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## PERFORMANCE

better, faster towards perfect



resolution, luminance, contrast

## RELIABILITY

safer, greener, less harm



silent, less heat, safe, green

## CONVENIENCE

ergonomics, design, automatic



easy, nice, automated

## PRICE

economics, cheaper to free



economic, cheap, free





introduction

properties

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patents

## strategic market segments

free  
perfect  
everywhere  
always

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more for more

ESTÉE LAUDER



more for less



LOGAN

RYANAIR

less for less



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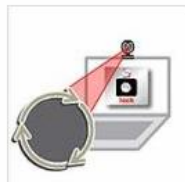
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★★★★★

29 views

Comments



Flashbag inflates with more data

★★★★★

74 views

Comments (2)



Sway Stool

★★★★★

71 views

Comments (1)

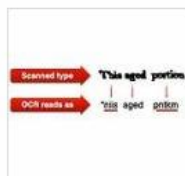
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# CREAX monthly newsletter

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## CREAX Directed Variation newsletter

Dear CREAX newsreader,

We would like to thank all of you who have read our newsletter, visited our website, attended our events and activities, contributed and supported us in 2006. CREAX wishes you a merry Christmas and a prosperous 2007.

Even though December is a short month, we have been able to select some great examples for the end of the year.

The highlights of this issue are:



Pasta pot - holes in the lid allow easier draining



Self-erasing paper - paper turns to white after 24 hours

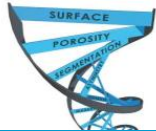


SnakePOV - turns bicycle



Acoustic sensors - make any

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# connections across domains

connections

classification

variation

beer case

visualisation

Product DNA



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## connections across domains

## connections

## classification

## variation

## beer case

## visualisation

## Product DNA



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## connections across domains

## connections

## classification

## variation

## beer case

## visualisation

## Product DNA



hollow, porous,

## POROSITY

carved, protruded,

SURFACE

feedback, warning,

## INFORMATION

translucent, clear,

## TRANSPARENCY

self, intelligent,

## AUTOMATION

flexible, jointed,

## FLEXIBILITY

blue, red,

COLOUR

combined, kid,

## INTEGRATION

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## variation of properties for new functions

connections  
classification

variation

beer case

visualisation

Product DNA



to insulate



to hold



to detect



to see



to clean



to fill



to please



to operate



## variation of properties for new functions

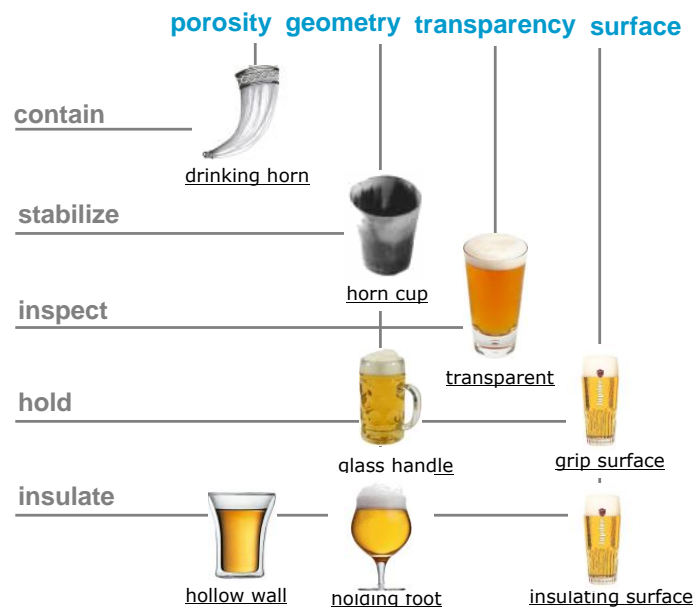
connections  
classification

variation

beer case

visualisation

Product DNA





## variation of properties for new functions

connections

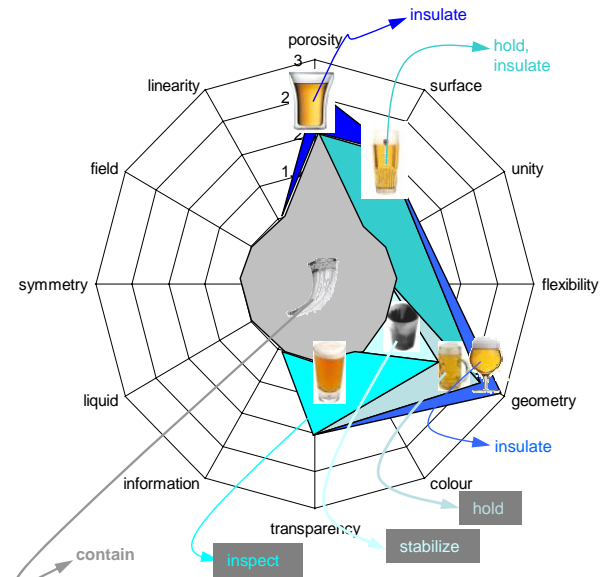
classification

variation

beer case

[visualisation](#)

Product DNA



## variation of properties for new functions

connections

classification

variation

beer case

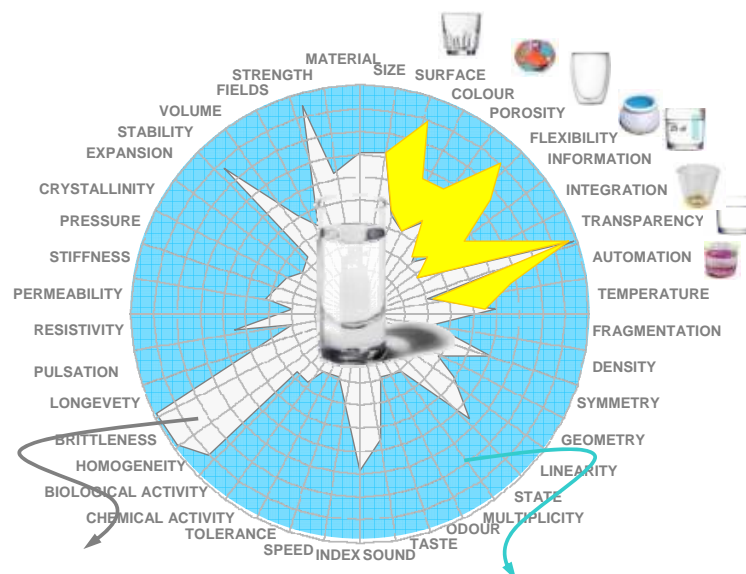
[visualisation](#)

Product DNA



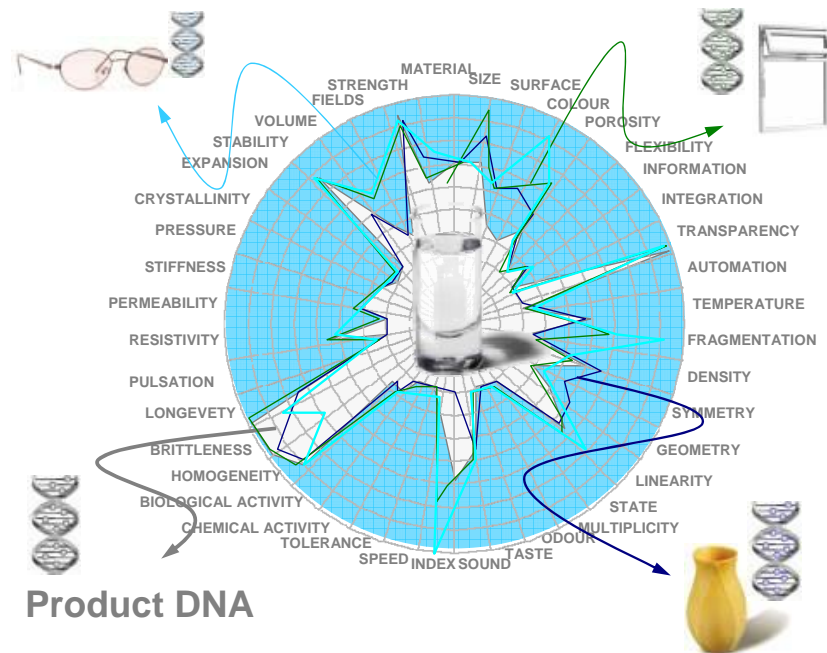
Product DNA

Innovation Potential



## variation of properties for new functions

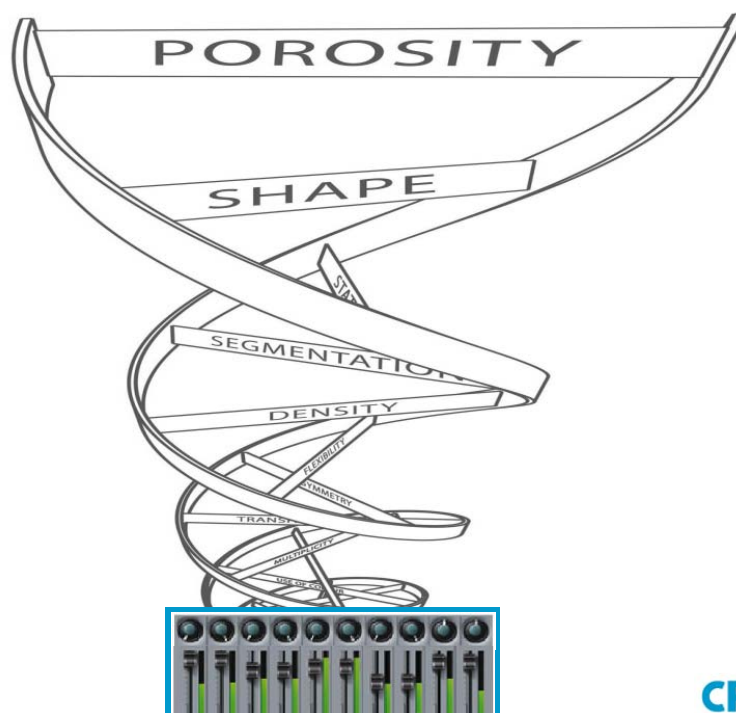
connections  
classification  
variation  
beer case  
visualisation  
**Product DNA**



Product DNA

## Product DNA, a base for analogy

connections  
classification  
variation  
beer case  
visualisation  
**Product DNA**



# solutions change, functions stay the same

## classification

extraction

PF matrix

chocolate

worksheets

software



### field

Electroosmosis  
Electrocapillary Effect  
Electrostatic Induction  
Electrolysis  
Electrophoresis  
Ferromagnetism  
Ionic Exchange  
Lorentz Force  
Magnetostriction

### porosity

Absorption  
Capillary Condensation  
Capillary Evaporation  
Capillary Pressure

### Osmosis

Use of foam

### weight

Gravity

### pressure

Bernoulli's Theorem  
Pascal Law  
Pump  
Forced Oscillations

### pulsation

Resonance  
Shock Wave  
Inertia  
Funnel Effect  
Ellipse  
Spiral  
Brush Constructions  
Jet Flow

### surface

Surface Tension  
Wetting  
Coanda Effect  
Condensation

### MOVE LIQUID

### sound

Acoustic Cavitation  
Acoustic Vibrations  
Ultrasonic Capillary Effect  
Ultrasonic Vibrations

### temperature

Boiling  
Evaporation  
Super Thermal Conductivity  
Thermocapillary Effect  
Thermomechanical Effect

### Thermal Expansion

### Dessication

### Superfluidity

### volume

Archimedes' Principle



<http://function.creax.com/>

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# property – function extraction

## classification

extraction

PF matrix

chocolate

worksheets

software



	porosity	flexibility	surface	shape	unity
hold	 Bowling ball	 Rubber band	 Multitool	 Ergonomic pen	
transport	 Foam metal	 Flex keyboard		 Hipporoller	 Airbus Beluga
stack	 Stackable pen	 Jointed bicycle	 Stack containers	 Modular seat table	 Furniture
cool	 Aeron chair		 WOK with fins		

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## the property – function matrix

classification

extraction

PF matrix

chocolate

worksheets

software



	porosity	surface	unity	flexibility	geometry	colour	transparency	information	liquid	symmetry	fit	fit
grip	x	x		x	x					x	x	x
transport	x		x	x	x				x			x
glide	x	x			x				x			
stack	x	x	x		x					x		x
contain	x	x							x			
store	x		x	x	x				x	x	x	x
cool	x	x					x		x			x
identify	x	x				x	x	x		x	x	
hold	x	x		x	x					x		
join	x	x								x		
assemble	x		x		x	x				x		x
customise			x			x	x			x		
protect			x	x	x					x		x
operate		x	x	x				x	x	x	x	x
disperse			x						x		x	
fit				x	x	x				x		x
reach			x	x					x			x
stabilize			x	x	x				x	x		x
appear	x	x				x	x	x				x
indicate		x				x	x	x				x
detect						x	x	x				x
select						x	x	x				x
FUNCTIONS	x	x							x	x		x

PROPERTIES


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## the property – function matrix

classification

extraction

PF matrixchocolate

worksheets

software



	porosity	surface	state	multiplicity	temperature	crystallinity	flexibility	fragmentation	pulsation
stabilize (no melt)	x	x	x	x	x	x	x	x	x
prevent blooming	x	x	x	x	x	x	x	x	x
break	x	x				x	x		
shape							x	x	
remove bubbles			x	x	x				x
improve health	x								
improve melting	x	x	x	x	x				x
gloss	x	x	x	x	x				
demould	x	x	x				x	x	

x	1-3 patents
x	4-7 patents
x	8-15 patents
x	16-50 patents



Aerated chocolate with micro bubbles for improved stability  
WO2004056191

Process for controlling the solidification or crystallization using magnetic field  
US2002001647

Crystallization process using ultrasound  
US6630185

Process for retarding fat bloom in fat-based confectionery masses by pulsing ultrasound  
EP0765606

Production of chocolate with *transglutaminase*  
WO02063974

A visually attractive, freshly prepared, fat based confectionery product formed of at least one elongated strand of extrudate of fat based confectionery material with temporary flexibility WO2004098304

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## the property – function worksheets

classification

extraction

PF matrix

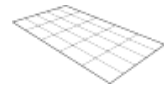
chocolate

[worksheets](#)

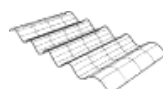
software



### property SURFACE



Smooth surface



2D protrusions



3D protrusions



increase noise



improve joining



holding



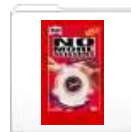
reduce aerodynamic drag



improve traction



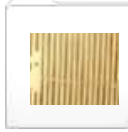
self-cleaning



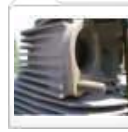
tearing breaking



improve aesthetic appearance



increase surface area



improve heat transfer



improve drainage



add identification marks

## the property – function worksheets

classification

extraction

PF matrix

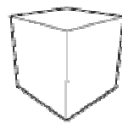
chocolate

[worksheets](#)

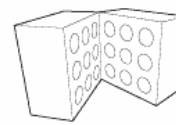
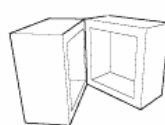
software



### property POROSITY



Solid



increase grip



reduce weight



hole to hang



reduce drag



adapt to different circumstances



deliberate weak point



possibility to insert



improve storage capacity



impression of increased size



improve heat transfer



improve drainage



integrate other function

## the property – function worksheets

classification

extraction

PF matrix

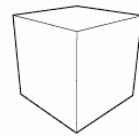
chocolate

[worksheets](#)

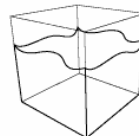
software



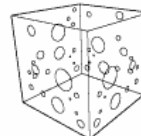
### property STATE



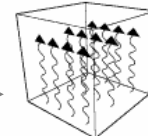
Solid



Liquid



Gas



Plasma



increase reactivity



make magnetic



self seeking



reduce user effort



improve user safety



dissolvable



reduce cost



increase user convenience



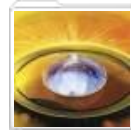
increase useful effect



improve user convenience



improve transportability



change optical characteristics

## DIVA – the innovation calculator

classification

extraction

PF matrix

chocolate

[worksheets](#)[software](#)

time space self help pen advanced food & beverage property to function

porosity surface fragmenta. flexibility automat. geometry. transpar. density colour informat. symmetry state

cool/heat hold stack glide grip clean break identify drain join

By making your **pen** 2D protruded you will create more surface area, which will improve heat transfer properties.

cup Cooling Element Cylinder Block Soup Cup WOK with fins

flat protruded carved 3D Add idea Add and edit idea... View report

# DIVA – the innovation calculator

classification  
extraction  
PF matrix  
chocolate  
worksheets  
[software](#)



time space self help pen advanced food & beverage property to function

porosity surface fragmenta. flexibility automat. geometry. transpar. density colour informat. symmetry state

cool/heat hold stack glide grip clean break identify drain join

By making your **pen** 2D protruded you will create more surface area, which will provide better grip to hold your **pen**.

Handle hurricane nail Ski pole Shoe sole Basket ball

flat protruded carved 3D Add idea Add and edit idea... View report

# DIVA – the innovation calculator

classification  
extraction  
PF matrix  
chocolate  
worksheets  
[software](#)



time space self help pen advanced food & beverage property to function

porosity surface fragmenta. flexibility automat. geometry. transpar. density colour informat. symmetry state

cool/heat hold stack glide grip clean break identify drain join

Carves or protrusions in your **pen** can provide weak points where some **part** can easily break off at a controlled location. Where could you introduce a deliberate weak point?

Chocolate Breakable blade Blister pack Dosable Pill Mars bar

flat protruded carved 3D Add idea Add and edit idea... View report

## property adjectives – function verbs

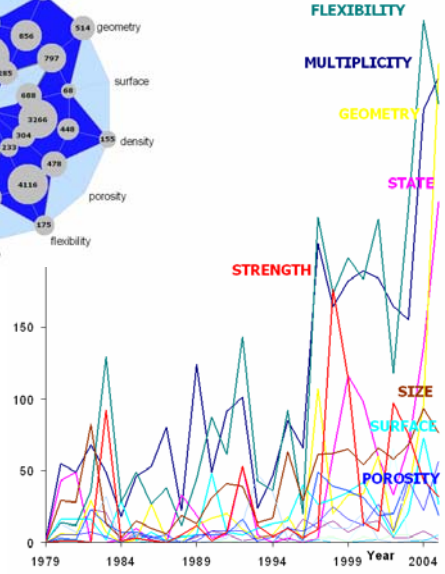
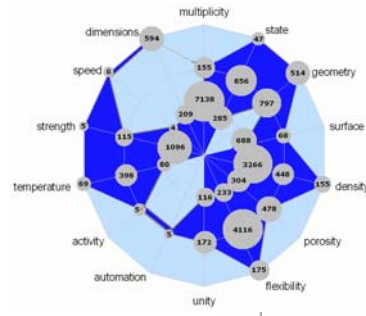
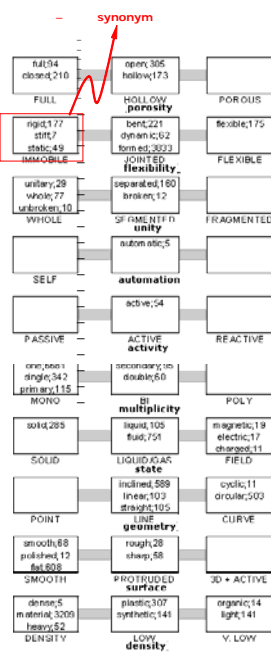
### classification

evolution

glass case

patent data

sugar case



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## property-function evolution

classification

evolution

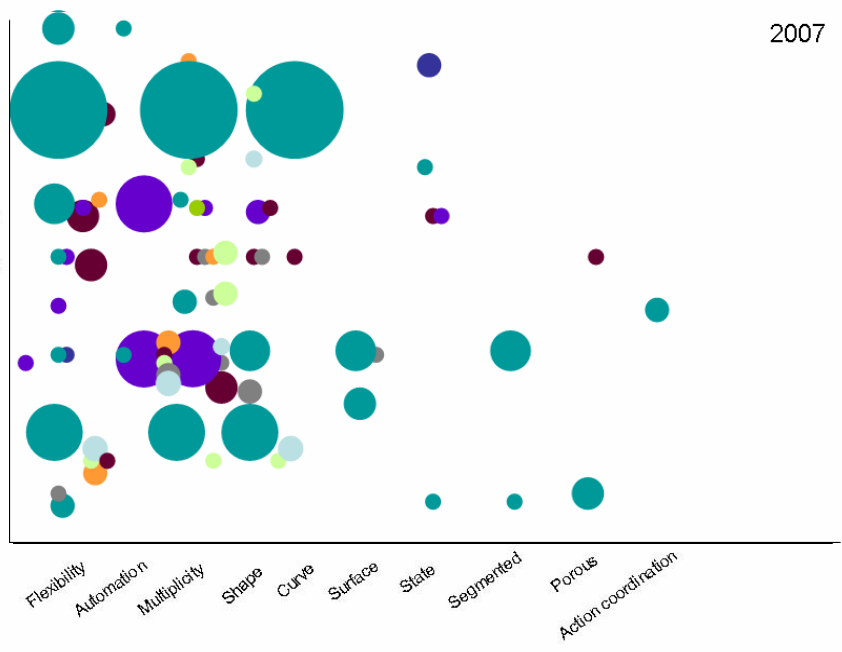
glass case

patent data

sugar case



Reliable  
Insulating  
Self-repairing  
High speed  
Impact protection  
Wind/rain protect  
Self tensioning  
Safety  
Puckering  
Sealing  
Space reduction



2007

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## Property overview glass

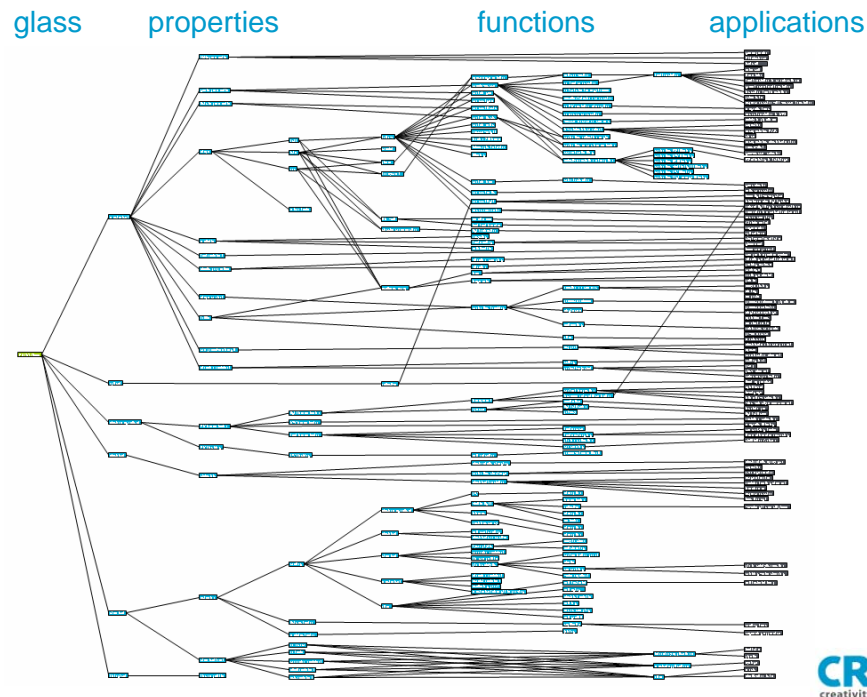
## classification

evolution

glass case

## patent data

## sugar case



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## property-function evolution

## classification

evolution

glass case

patent data

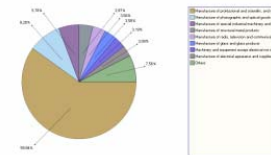
## sugar case



PF search



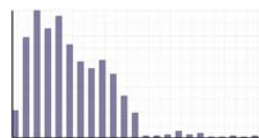
### Product DNA



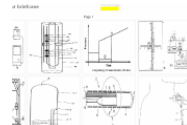
players

[illegible]

inventors



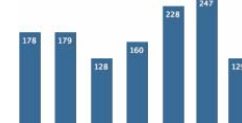
activity

geography

visuals



industries



new markets

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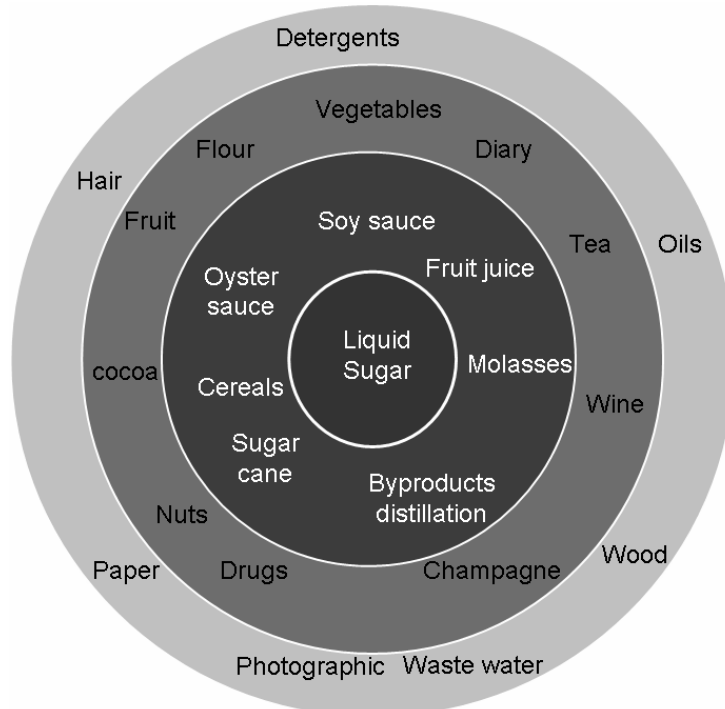
## Product DNA filtering of liquid sugar

classification

evolution

glass case

patent data

sugar case

## varying properties for new or improved function

DIVA software tool proposes a **checklist for innovation**

Product DNA is applicable across all domains, bringing a generic **common ground for technology transfer**

Function and property extraction in patent literature, is still challenging. A **three year research project** for CREAX – University of Leuven is being funded.

Property function relations brings **simplicity** in innovation methodologies whilst adding **functionality**.

There is more to innovation then properties and functions





Thank You

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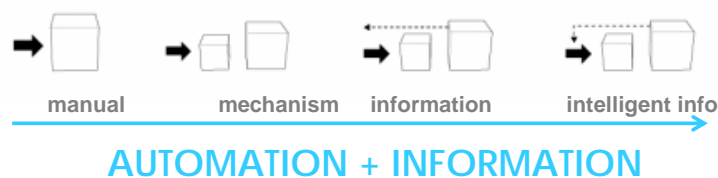
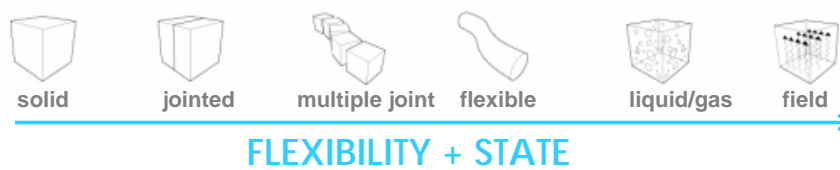
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## Appendix A - Distilled Patent Scenarios TRIZ to properties



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**Appendix B – Variation of properties in both directions**

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