High School Science and Technology Program

Research and Innovation Center Ford Motor Company Dearborn, MI

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Steep

Hill

Creative Problem Solving

- We will learn what it is.
- Learn how to do it.
- Then use it to invent.

Creative problem solving is ...

solving the same problems others solve but doing it with

different insights, different perspectives, different ideas,

by doing it differently.

Two brains are better than one! ->

Creative problem solving is ...

a two-brain exercise involving logical and intuitive thinking.

- In a flash intuition resurrects experience inspired by words and images.
- Logical reasoning sorts the relevant from the whimsical.
- Together, a solution concept is created.

Brainstorming

Typically we think up a problem statement and immediately brainstorm it.

For example;

"My tire went flat, and the spokes are bent, and it won't run straight, and how am I going to get to band practice on time? (And what'll I tell my mom?)"

Structured Inventive Thinking (SIT)

1st Construct a well-defined problem

Not like this ...

"My tire went flat, and the spokes are bent, and ...?)"

There are fundamental requirements for constructing a well-defined problem. ->

In the SIT method

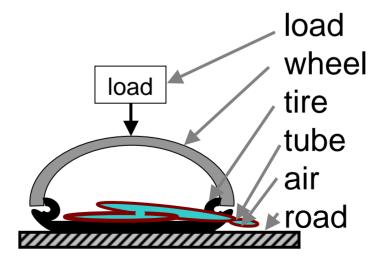
a well-defined problem has ...

- a single unwanted effect,
- interacting objects containing the effect,
- causal properties of the effect, and
- a sketch.

Like this ...

A well-defined problem looks like this ...

"My tire went flat. It has a slit in the side wall that let the inner tube poke through and burst letting the air out and causing the tire to collapse because the inner tube provided no support."



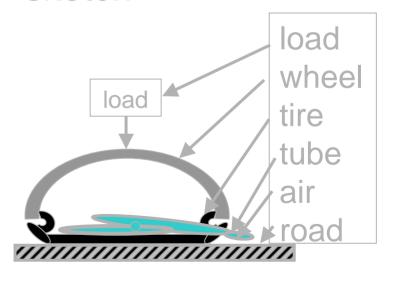
Note its makeup:

"My tire went flat.

It has a slit in the side wall • interacting objects that let the inner tube poke • causal properties through and burst letting the air out and causing the tire to collapse because the inner tube provided no support."

one unwanted effect

- sketch

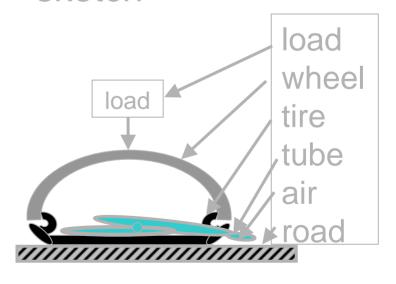


A Well-defined Problem

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It has a slit in the side wall that let the inner tube poke through and burst letting the air out and causing the tire to collapse because the inner tube provided no support."

- one unwanted effect
- interacting objects
- causal properties
- sketch

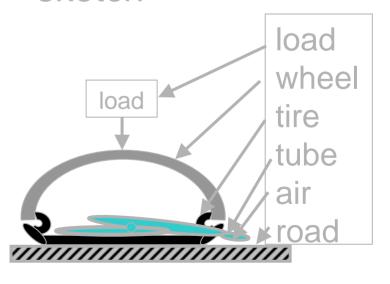


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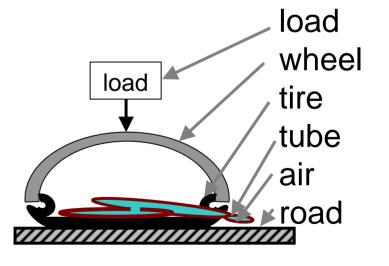


A well-defined problem:

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- interacting objects
- causal properties
- sketch



Now what? ->

With a well-defined problem in place we

- begin to apply <u>heuristics</u> (thinking aids) to inspire both brains;
- such as <u>iterate</u> the problem statement and the sketch to create new viewpoints.

We're ready to apply creative thinking

in a problem situation. ->

Two situations use the techniques of invention:

- 1. a problem having a solution but in need of a better one;
- 2. a problem having no solution but needing an invention.

Situation 1 is treated like 2 by inventing an unwanted effect for the situation.

An exercise in INVENTION

Our company makes picture frames and picture-frame hanging kits (one nail, one string, and two screw eyes – an inexpensive money maker).

Management has heard that our competition is coming out with a cheaper hanging kit.

We are assigned the task of inventing a better hanging kit.

This is a team exercise.

Rules of the game – (more heuristics)

- No filtering allowed during inventive thinking.
- All concepts are acceptable and should be recorded immediately.
- No dimensions, technical specifications, costs, equations, or other limiters are allowed.
- No engineering (it comes later)

To invent a better product start by assuming an unwanted effect.

Possible unwanted effects:

- picture becomes crooked
- string and nail are unsightly
- nail makes a hole in the wall
- picture rarely at viewer's height

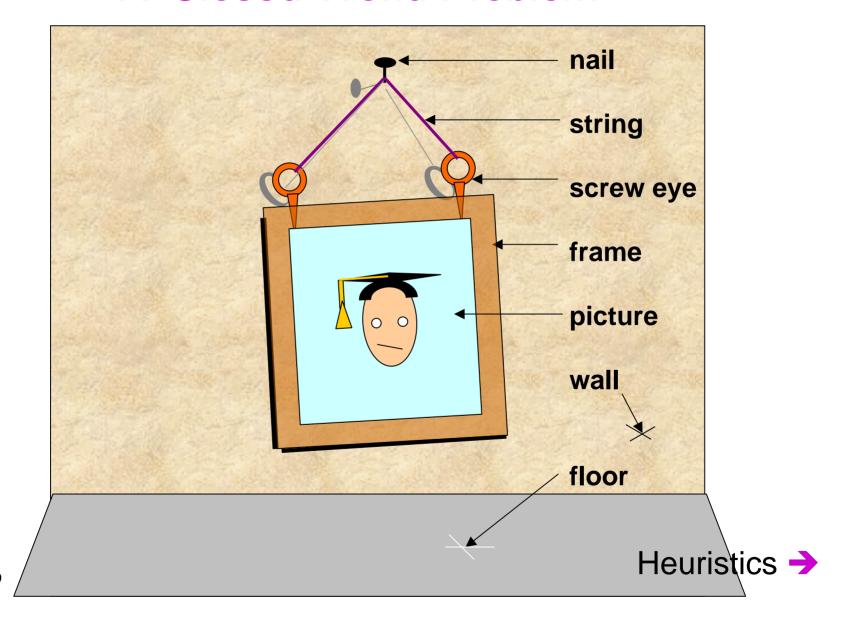
SIT Construct a well-defined problem

Our problem statement:

Invent a picture hanging kit, consisting of a nail, a string, and two screw eyes, that automatically keeps the picture frame aligned.

A sketch ->

A 'Closed-World Problem'

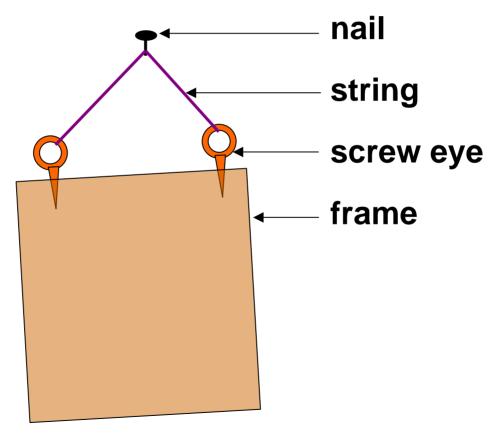


2nd Apply <u>heuristics</u> (thinking aids)

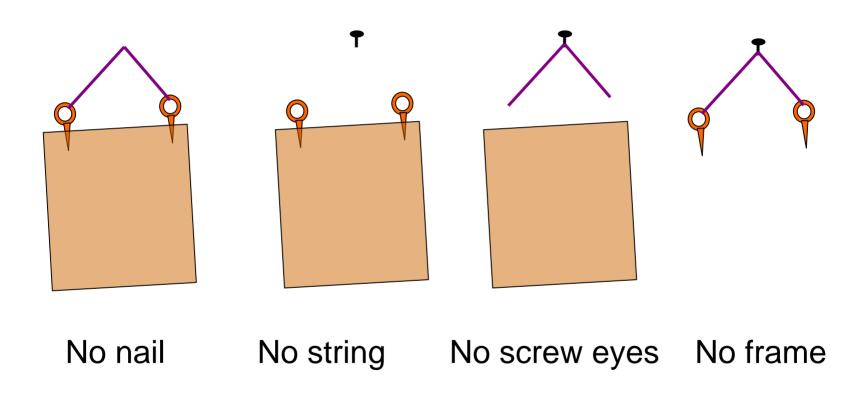
- simplify
- use generic words
- examine points of contact
- identify plausible causes
- go to extremes
- iterate problem statement
- continually search new views of the problem
 A closed world ->

The Closed-World

Simplify by eliminating unnecessary objects arriving at ...



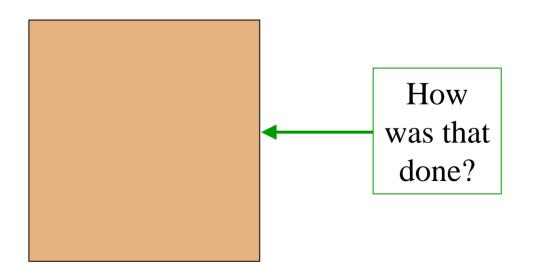
Simplify by eliminating objects.



Simplify by going to extremes: e.g.,

- no hanging kit
- infinitely long string,

In each case, what ideas come to mind?



Heuristic – minimize number of objects

- no nail
- no string
- no screw eye
- no frame
- no hanging kit

What ideas come to mind in each case?

Heuristic – points of contact

What functions occur at ...

wall-to-nail

nail-to-string

string-to-hook eye

hook eye-to-frame

For more information visit...

www.u-sit.net

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"Unified Structured Inventive Thinking

— An Overview", by Ed Sickafus,

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